



Municipalidad
de Santa Fe

SECOND VOLUNTARY LOCAL REVIEW

ACICE



SF



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During my career in the health sector, as director of one of the largest hospitals in the Province of Santa Fe, I had the opportunity to work alongside professionals from different disciplines and face daily challenges that demanded commitment, responsibility and close engagement with people. Yet I acknowledge that, at the time, sustainability seemed a distant concept. In the operating theatre, we did not speak about the Sustainable Development Goals or the targets the world had set for 2030. Our daily work was to save lives, relieve suffering and provide practical responses to those who needed them most.

When I took on the responsibility of leading the City of Santa Fe, I discovered that these same values also lie at the heart of the 2030 Agenda. I came to understand that sustainable development is not a set of purely theoretical concepts, but a way of thinking about and managing the present to build a better future. Today, I understand it as planning public policies that improve residents' quality of life, reduce inequalities, protect the environment and strengthen institutions, leaving no one behind.

Governing a city means making decisions every day. It also means responding to urgent needs while retaining the ability to plan for the future. The 2030 Agenda provides a road map that guides these decisions through an integrated approach and encourages us to work together, promoting participation and strengthening partnerships with all stakeholders in our community.

This Voluntary Local Review reflects that commitment. More than a review of indicators, it is an exercise in transparency, evaluation and institutional learning. It allows us to assess our progress, recognize the challenges that remain and reaffirm our determination to continue building a more inclusive, resilient, innovative and sustainable city.

Santa Fe, our provincial capital, has considerable strengths: engaged residents; strong institutions continually seeking to improve; a leading university and technology ecosystem; and community organizations, businesses and technical teams working every day to improve our city and its surroundings. I am convinced that only by working together can we achieve the goals we have set and create opportunities for present and future generations.

The challenges are many, but so is our conviction that sustainable development depends not only on major projects, but also on the everyday decisions we make as a government and as a society.

Dr. Juan Pablo Poletti
Mayor of the City of Santa Fe



The 2030 Agenda invites us to take an integrated approach to the development of our cities, bringing together economic growth, social inclusion, environmental protection and institutional strengthening. Within this framework, at the Agency for Cooperation, Investment and Foreign Trade, we view international cooperation as a strategic tool for building partnerships, exchanging knowledge, strengthening capacities and connecting Santa Fe with the world.

Along this path, the 2030 Agenda has become a shared language that facilitates dialogue among governments, international organizations, universities, businesses and civil society organizations. The Sustainable Development Goals provide a framework for guiding public policies, measuring results and promoting a vision of development based on evidence, participation and continuous improvement.

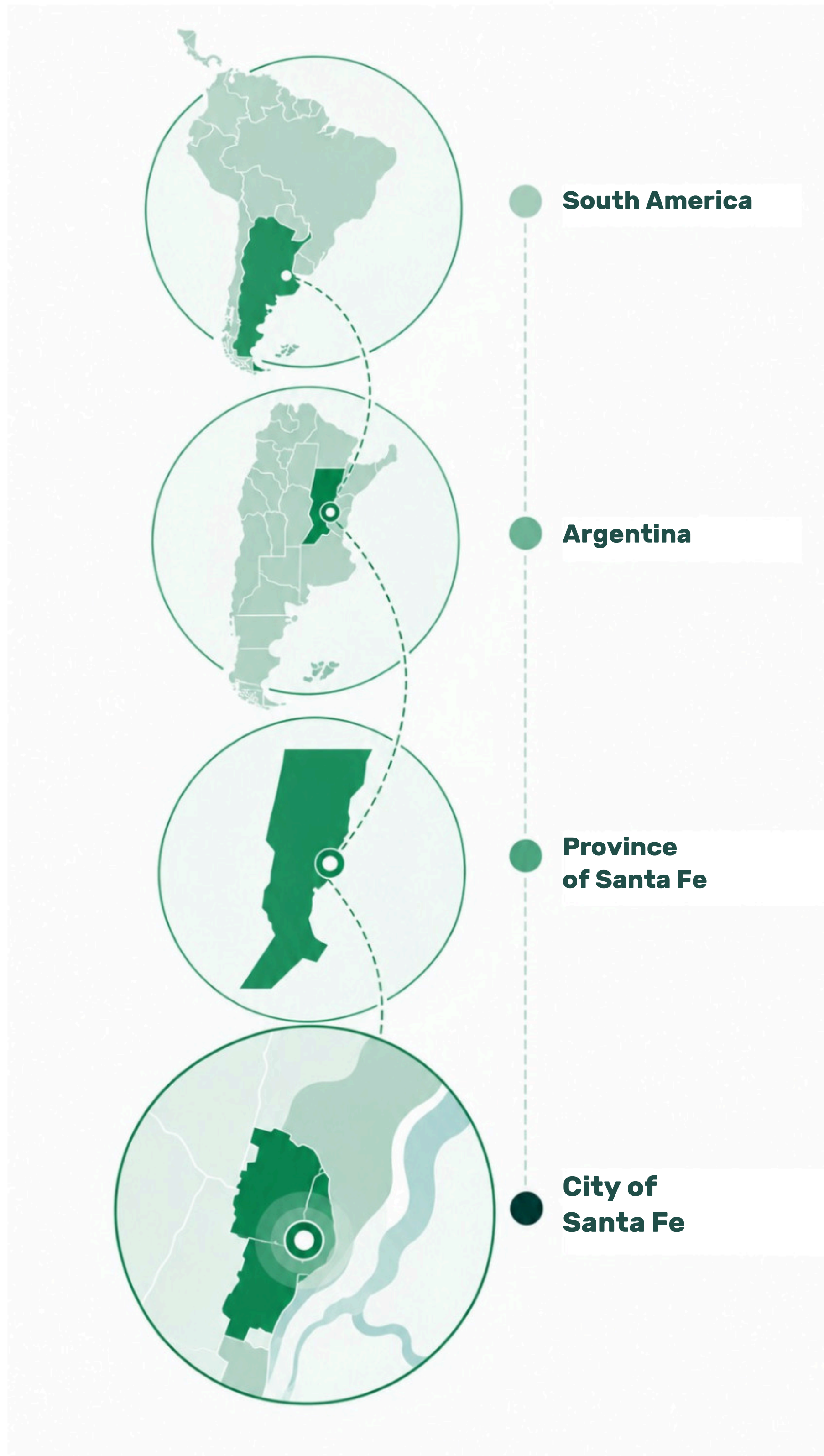
At the start of this administration, our Agency committed to strengthening the 2030 Agenda as a policy framework across local government. To this end, we launched an awareness-raising and training process for the Mayor, newly appointed officials and technical teams across municipal departments.

This Voluntary Local Review represents much more than a monitoring exercise. It is the result of collaboration among municipal departments, built on the commitment of technical teams that contributed information, experience and expertise to assess progress and identify remaining challenges. It also reflects the institutional strengthening process that the city has pursued in localizing the SDGs. The preparation of the first VLR marked the beginning of a journey that continues to develop through the generation of information, coordination among institutions and the incorporation of the SDGs as a framework across public administration.

As a city, we believe that the challenges of sustainable development require collectively developed responses. We therefore continue to strengthen our participation in international networks, advance decentralized cooperation projects and promote exchanges through which we can learn from other experiences and share the good practices developed in our city.

Lucila F. García
Director
Agency for Cooperation, Investment and Foreign Trade (ACICE)

SANTA FE IN THE WORLD



CITY PROFILE



+400,000

Residents

A dynamic and continually growing city.



268 km²

of land and water

Organized into 8 municipal districts covering the urban area.



70%

of the municipal area

consists of rivers, marshlands and lagoons.



+5,000

Native trees

planted during 2025.



+60,000

University students

At three major universities based in the city.



161

Tourism events recorded in 2025

A cultural agenda that brings the city to life.

Santa Fe is also a university, science and technology hub in north-central Argentina. The presence of Universidad Nacional del Litoral (UNL), Universidad Tecnológica Nacional (UTN), Universidad Católica de Santa Fe (UCSF), the National Scientific and Technical Research Council (CONICET) and Parque Tecnológico Litoral Centro creates capacities for knowledge development, innovation, the knowledge economy and skilled employment.

The city has a strong environmental agenda focused on climate resilience, risk management, the circular economy and the protection of its natural resources. It has flood protection infrastructure, waste management policies, recycling drop-off points, urban tree programmes and participation in international initiatives such as Urban Ocean. Water is central to its territory: around 70% of its area consists of rivers, lagoons, marshlands, islands and wetlands, mainly associated with the Paraná and Salado river basins. This interconnected water landscape is a valuable natural and scenic heritage and supports the rich biodiversity of native flora and fauna characteristic of Argentina's Litoral river ecosystems.

Its strategic location along the Paraná River corridor also makes Santa Fe a regional hub within a multimodal transport system, positioning it as the "Crossroads of Argentina". The convergence of road, river and air connections supports integration with major urban and production centres and access to regional, national and international markets.

Santa Fe has also developed institutional capacities to incorporate the 2030 Agenda, evidence-based planning and international cooperation. The Santa Fe Cómo Vamos programme, the first Voluntary Local Review presented in 2022 and participation in international networks and programmes provide tools for strengthening governance focused on sustainable development.

THE ROLE OF ACICE

The Agency for Cooperation, Investment and Foreign Trade (ACICE) is one of the Municipality's main institutional platforms for implementing SDG 17. As a specialized agency with administrative and financial autonomy, its objectives include connecting Santa Fe with the rest of the country and the world, attracting investment, managing projects and coordinating action with public and private entities.

Its structure comprises four thematic areas: international cooperation, investment, foreign trade and resilience. Through these areas, the Agency works with municipal secretariats to identify opportunities, develop projects, promote Santa Fe's participation in international networks and build partnerships with public, private, academic and civil society stakeholders.

The International Cooperation Unit manages the city's international engagement, with the aim of strengthening its external presence and expanding opportunities for cooperation and development. Its main responsibilities include identifying funding and technical assistance for local projects, representing the city and participating in multilateral and bilateral forums across different levels of government, and managing the international agendas of the Mayor and other members of the municipal executive.

Its main areas of work are:

- Technical and financial cooperation.
- Participation in city networks and multilateral forums.
- Bilateral Relations Programme.
- Municipal SDG Programme.

Participation in city networks and multilateral forums is a particularly important area of the Cooperation Unit's work. It strengthens Santa Fe's international presence, enables exchanges of experience and good practices with other cities, provides access to technical and financial cooperation opportunities, and brings local priorities and capacities into international agendas.

In this context, the city actively participates in:



WHY WE REPORT

The 2030 Agenda recognizes local governments as key actors in implementing the Sustainable Development Goals (SDGs), as the level of government closest to residents and responsible for planning and implementing public policies that directly affect people's quality of life. In this context, Voluntary Local Reviews (VLRs) are a strategic tool for monitoring progress, strengthening planning, promoting transparency and embedding continuous improvement in public administration.

The City of Santa Fe presented its first Voluntary Local Review in 2022, beginning a process of localizing the 2030 Agenda that incorporated the SDGs as a guiding framework for the design, implementation and evaluation of public policies. Since then, the Municipality has deepened this commitment by strengthening institutional capacities, generating information for decision-making and mainstreaming the Sustainable Development Goals across government departments.

This Voluntary Local Review marks a new stage in that process. It responds to the need to update the assessment of SDG implementation in the city, identify progress and challenges, and consolidate a monitoring system that supports evidence-based public decisions. It is also an exercise in accountability that strengthens institutional transparency and promotes exchanges of experience with other cities committed to sustainable development.

The preparation of this review also forms part of the process of establishing Santa Fe as a Lighthouse City for Sustainable Development, an initiative funded by the Mercociudades South-South Cooperation Programme, which promotes citizen participation, public sector innovation and collaborative governance to accelerate implementation of the 2030 Agenda. The VLR therefore incorporates quantitative information from indicators and administrative records, together with qualitative contributions from participatory forums that identified priorities, challenges and opportunities from residents' perspectives.

In this way, the review goes beyond monitoring to become a tool for strategic planning, institutional learning and the collective development of public policies aimed at the city's sustainable development.

METHODOLOGY

The Voluntary Local Review was prepared through a participatory and interdisciplinary approach coordinated by the Agency for Cooperation, Investment and Foreign Trade (ACICE), working with departments across the Government of the City of Santa Fe. The methodology combined quantitative and qualitative information, including indicators, planning documents, municipal programmes and projects, to analyse the city's progress and challenges in implementing the 2030 Agenda.

As part of this initiative, participatory workshops were held simultaneously in Santa Fe, Argentina, and Montevideo, Uruguay, involving more than 100 representatives of the public sector, academia, civil society organizations, the private sector and the wider community. Agile collaborative methods were used through digital visual platforms, allowing participants' contributions to be recorded and organized in real time.

The participatory process comprised two complementary activities. The first, MAPEA, identified the main challenges associated with the priority SDGs, possible solutions and commitments to individual and institutional action. The second, IMAGINA, invited participants to develop a shared vision of Santa Fe as a Lighthouse City for Sustainable Development, identifying existing strengths, opportunities for transformation and the actions needed to build a more inclusive, resilient and sustainable city.

This process collected 492 contributions relating to Santa Fe, which were organized and incorporated into the qualitative analysis of this review. The exchanges identified the following Sustainable Development Goals as local priorities:

8 Decent work and economic growth;

10 Reduced inequalities;

11 Sustainable cities and communities;

13 Climate action; and

17 Partnerships for the Goals.

They also identified the main challenges, opportunities and proposals put forward by residents.



THE REVIEW AT A GLANCE



SANTA FE'S CONTRIBUTIONS TO THE 2030 AGENDA

PROGRAMMES IMPLEMENTED BY THE CITY GOVERNMENT

3 GOOD HEALTH AND WELL-BEING 	• #ModoVacuna / Activá tu Modo Vacuna programme • Nuevo Horizonte Health Centre and Home Hospital Care Service	8,096 Doses administered under the National Vaccination Schedule 5,469 Consultations at Nuevo Horizonte Health Centre 7,455 Home Hospital Care Service interventions
8 DECENT WORK AND ECONOMIC GROWTH 	• Capital Activa - Skills and employment • Capital Activa - Innovation and digitalization	191 Participants in Activa Oficios training 350 Participants in Activa Empleo workshops and courses 278 People trained in digital skills
10 REDUCED INEQUALITIES 	• Temporary accommodation services • Santa Fe Barrio programme	34 Neighbourhoods reached by Santa Fe Barrio 35 Neighbourhood outreach operations carried out 60 People receiving accommodation and comprehensive daily support
11 SUSTAINABLE CITIES AND COMMUNITIES 	• Las Bicis programme • Land Tenure Regularization Programme	200 Public bicycles available for use 46 Bicycle stations across the city 5,810 Land regularization title deeds delivered
13 CLIMATE ACTION 	• Santa Fe LED programme • Urban Tree and Green Infrastructure Plan	17,150 Streetlights planned for replacement with LEDs 5,700 Trees added to different green spaces 80% Trees belonging to native species
17 PARTNERSHIPS FOR THE GOALS 	• International Cooperation Programmes • Foreign Trade Programme	+25 International networks and organizations involving Santa Fe +40 International cooperation projects promoted by the city +40 Activities linking the public and private sectors



SDG 3 GOOD HEALTH AND WELL-BEING



In the first half of 2026, 8,096 doses were administered to 4,607 people through outreach operations in different parts of the city.



Nuevo Horizonte Health Centre provided 5,469 primary care consultations and maintains 2,026 family medical records for local residents.



The Home Hospital Care Programme delivered 7,455 care interventions.



The Corazones Solidarios y Comunidades Seguras programme held cardiopulmonary resuscitation (CPR) workshops at 15 neighbourhood associations across different city districts.



During the season from mid-2025 to early 2026, dengue prevention activities took place in 37 neighbourhoods, reaching 6,856 homes.

SDG 3 GOOD HEALTH AND WELL-BEING

Ensure healthy lives and promote well-being for all at all ages

Health and well-being are fundamental dimensions of local development. They directly affect quality of life, social inclusion, education, productivity and people's ability to participate fully in community life. At municipal level, this goal requires a comprehensive, place-based and preventive approach, addressing not only illness but also healthy habits, the reduction of risk factors, the prevention of communicable diseases and equitable access to essential health services.

In Santa Fe, progress towards SDG 3 is primarily linked to action by the Secretariat of Social Policy and the Undersecretariat for Health. Their policies promote health-related rights, strengthen ties with the community and identify local health needs.

Key municipal programmes and services include #ModoVacuna, dengue prevention and control, mental health and substance use support, Nuevo Horizonte Municipal Health Centre, and training in CPR and first aid.



PRIORITY TARGETS

3.3 By 2030, end the epidemics of AIDS, tuberculosis, malaria and neglected tropical diseases and combat hepatitis, water-borne diseases and other communicable diseases.

3.5 Strengthen the prevention and treatment of substance abuse, including narcotic drug abuse and harmful use of alcohol.

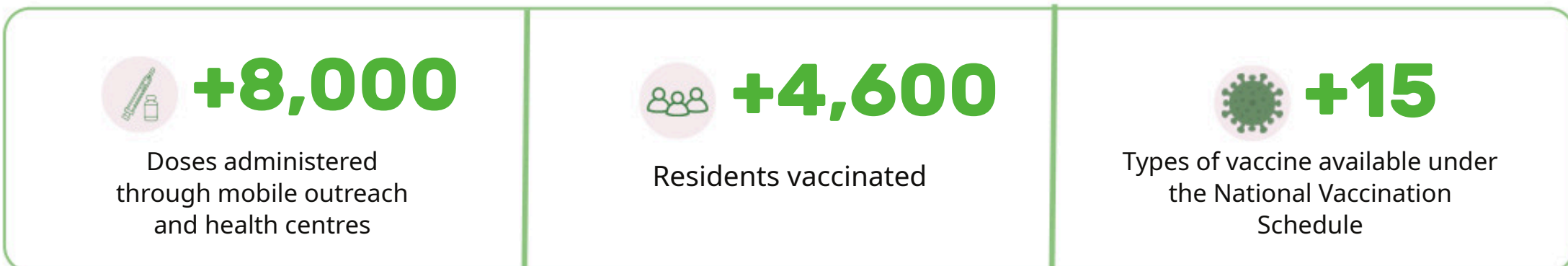
3.8 Achieve universal health coverage, including financial risk protection, access to quality essential health-care services and access to safe, effective, quality and affordable essential medicines and vaccines for all.





Undersecretariat for Health

1 #MODEVACUNA / ACTIVÁ TU MODO VACUNA



The #ModoVacuna / Activá tu Modo Vacuna programme (“Activate your vaccination mode”) is a flagship municipal policy of this administration. It responds to the need to reverse the decline in vaccination coverage recorded in recent years, which increases the risk of diseases previously brought under control re-emerging. Through free mobile outreach services, the programme brings vaccination to different parts of the city, reduces access barriers and strengthens population immunity.

The programme helps prevent and combat communicable diseases by promoting immunization as a central public health tool and making it more accessible, particularly for older persons, people with risk factors and groups that may face greater difficulties accessing conventional health services. It visits strategic locations across the city’s eight districts and is implemented jointly with the Provincial Ministry of Health. Vaccination is available not only to older persons and people with risk factors, but also to anyone wishing to complete their vaccination schedule. Vaccines offered include hepatitis B, pneumococcal and influenza vaccines.

In 2025, the programme administered 8,495 doses to 4,473 residents, achieving effective coverage across the city. In the first half of 2026, 8,096 doses were administered to 4,607 people through outreach operations at different locations.

The Municipality also introduced vaccination against respiratory syncytial virus (RSV) for pregnant women between 32 and 36 weeks of gestation, to strengthen newborns’ immunity from the first day of life. The combined vaccine against pertussis (whooping cough), diphtheria and tetanus (DPT and DPTa) is administered from week 20 of each pregnancy, providing early protection for the newborn.

2 NUEVO HORIZONTE HEALTH CENTRE

Since opening on 14 May 2011, Nuevo Horizonte Health Centre has become an important facility in the north of the city, bringing health care closer to the community, strengthening disease prevention and reducing inequalities in access to basic services.

Its services include general medicine, dentistry, physiotherapy, psychology, nursing, vaccination, pharmacy services, social assistance, and sexual and reproductive health care.

The centre provided 11,279 consultations in 2025 and 5,469 in the first half of 2026. It maintains 2,026 family medical records for city residents attending the facility.

The Health Centre plays a strategic role in ensuring access to health care for residents in the north of the city. Through health promotion and prevention, it provides people with the tools to care for their health, supporting early disease detection, healthy habits and timely access to care.



HOME HOSPITAL CARE SERVICE



Santa Fe's Home Hospital Care Service and related care arrangements support people who require ongoing care in their own homes. The programme provides comprehensive, personalized care tailored to residents' needs. It delivered 17,611 care interventions in 2025 and a total of 7,455 in the first half of 2026.

 **+7,400**

Home Hospital Care Service interventions



SDG 8 DECENT WORK AND ECONOMIC GROWTH



The Municipality promotes Capital Activa, a comprehensive hub supporting the growth of entrepreneurial ventures and small and medium-sized enterprises (SMEs).



Activa Oficios provides vocational training to strengthen residents' job skills and expand their employment opportunities.



Activa Empleo strengthens participants' employability, providing tools and knowledge aligned with the current needs of the city's labour market.



In the first half of 2026, more than 100 people attended Activa Oficios training courses, while approximately 350 registered for Activa Empleo training activities.



FabLab Activa is a digital fabrication and innovation space with digital fabrication tools, technology equipment and a coworking area. Approximately 60 people received training in the first half of 2026.

SDG 8 DECENT WORK AND ECONOMIC GROWTH

Promote inclusive and sustainable economic growth, employment and decent work for all

Sustainable economic development is a strategic priority for the Municipality of Santa Fe in building a more competitive, innovative and inclusive city. In line with SDG 8, local policies seek to strengthen the local productive economy, create quality jobs, promote entrepreneurship and support economic sectors as they respond to technological, environmental and social challenges. Through training programmes, technical assistance, engagement with the private sector and financing instruments, the Municipality supports micro-, small and medium-sized enterprises, facilitates access to employment and promotes young people's entry into the labour market.

Initiatives such as Capital Activa, the Digital Transformation Office, employment support programmes and the Strategic Tourism Plan reflect a comprehensive strategy to consolidate inclusive, resilient and sustainable economic growth.

PRIORITY TARGETS

8.2 Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high-value added and labour-intensive sectors.

8.3 Promote development-oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage the formalization and growth of micro-, small and medium-sized enterprises, including through access to financial services.

8.4 Improve progressively, through 2030, global resource efficiency in consumption and production and endeavour to decouple economic growth from environmental degradation, in accordance with the 10-Year Framework of Programmes on Sustainable Consumption and Production, with developed countries taking the lead.

8.9 By 2030, devise and implement policies to promote sustainable tourism that creates jobs and promotes local culture and products.



1 CAPITAL ACTIVA - SKILLS AND EMPLOYMENT

As part of its policies to promote local economic development and strengthen the entrepreneurial ecosystem, the Municipality supports Capital Activa, a comprehensive hub for the growth of entrepreneurial ventures and SMEs. Capital Activa's headquarters brings together a wide range of tools, information, technical advice and collaborative workspaces for ventures across the city's economic sectors. Its training activities are organized into different streams designed to respond to labour market needs and new training opportunities.

ACTIVA OFICIOS

Activa Oficios provides vocational training courses to strengthen residents' job skills and expand their employment opportunities. In 2026, courses covered a range of production and service sectors, including Introduction to Natural Building, Basic Domestic Electrical Installation and Mobile Phone Repair, among others, providing practical tools and specialized knowledge. In the first half of 2026, 191 people participated in the six training courses delivered.



ACTIVA EMPLEO

Activa Empleo strengthens participants' employability by providing tools and knowledge aligned with the current needs of the city's labour market. In the first half of 2026, 12 workshops and training courses were held, including Private Security, Basic Excel, Restaurant Waiting Service and Retail Cashier Training, among others. A total of 350 people participated, gaining knowledge and practical skills to strengthen their employment profiles and improve their access to jobs.

2 CAPITAL ACTIVA - INNOVATION AND DIGITALIZATION



Secretariat of Production and Employment

ACTIVA DIGITAL

Activa Digital offers training to develop digital skills and the use of technological tools in the workplace. These activities respond to changes in the labour market by providing knowledge of digital applications and resources that are increasingly used in production and professional activities, especially in developing entrepreneurial ventures. Six training courses were held in 2026, including Mobile Phone Photography, Video Editing with CapCut and Graphic Design for Social Media with Canva. A total of 278 people participated in the first half of the year.

 +200 Participants in Activa Digital training courses	 6 Training courses to develop digital skills	 60 Participants in FabLab Activa training
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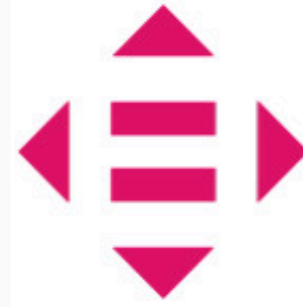
FABLAB ACTIVA

FabLab Activa is a digital fabrication and innovation space equipped with digital fabrication tools, technology equipment and a coworking area. These resources enable entrepreneurs and other participants to develop prototypes, experiment with new technologies and acquire knowledge of design and production processes.

In 2026, FabLab Activa delivered eight training courses with 60 participants. Sessions are held in small groups because they involve specialized machinery and equipment, allowing more personalized guidance during practical activities.

FabLab Activa strengthens local entrepreneurs' technological and production capacities by providing access to infrastructure and tools that could otherwise be difficult to obtain individually. It connects training, innovation and access to technology as instruments for developing and diversifying the city's productive economy.





SDG 10 REDUCED INEQUALITIES



34 neighbourhoods have received road maintenance, asphalt patching, crushed-stone road stabilization and drainage ditch cleaning.



24 green spaces have been improved and 6 new public squares created.



35 "La Muni Cerca" neighbourhood outreach operations have been carried out in coordination with 20 municipal departments.



250 meal portions are distributed daily to people experiencing homelessness.



60 people receive accommodation and comprehensive support each day.

SDG 10 REDUCED INEQUALITIES

Reduce inequality within and among countries

Inequality refers to the unequal distribution of resources, opportunities and privileges among individuals or groups within a society. It takes various forms, including economic disparities, gender inequality and discrimination based on race or ethnicity. It threatens long-term social and economic development, hampers poverty reduction and undermines people's sense of achievement and self-worth. Reducing inequality requires transformative change, including municipal action to eradicate extreme poverty and hunger and increase investment in health, education, social protection and decent work, especially for young people, migrants and other vulnerable communities.

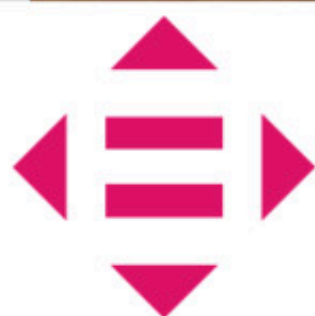
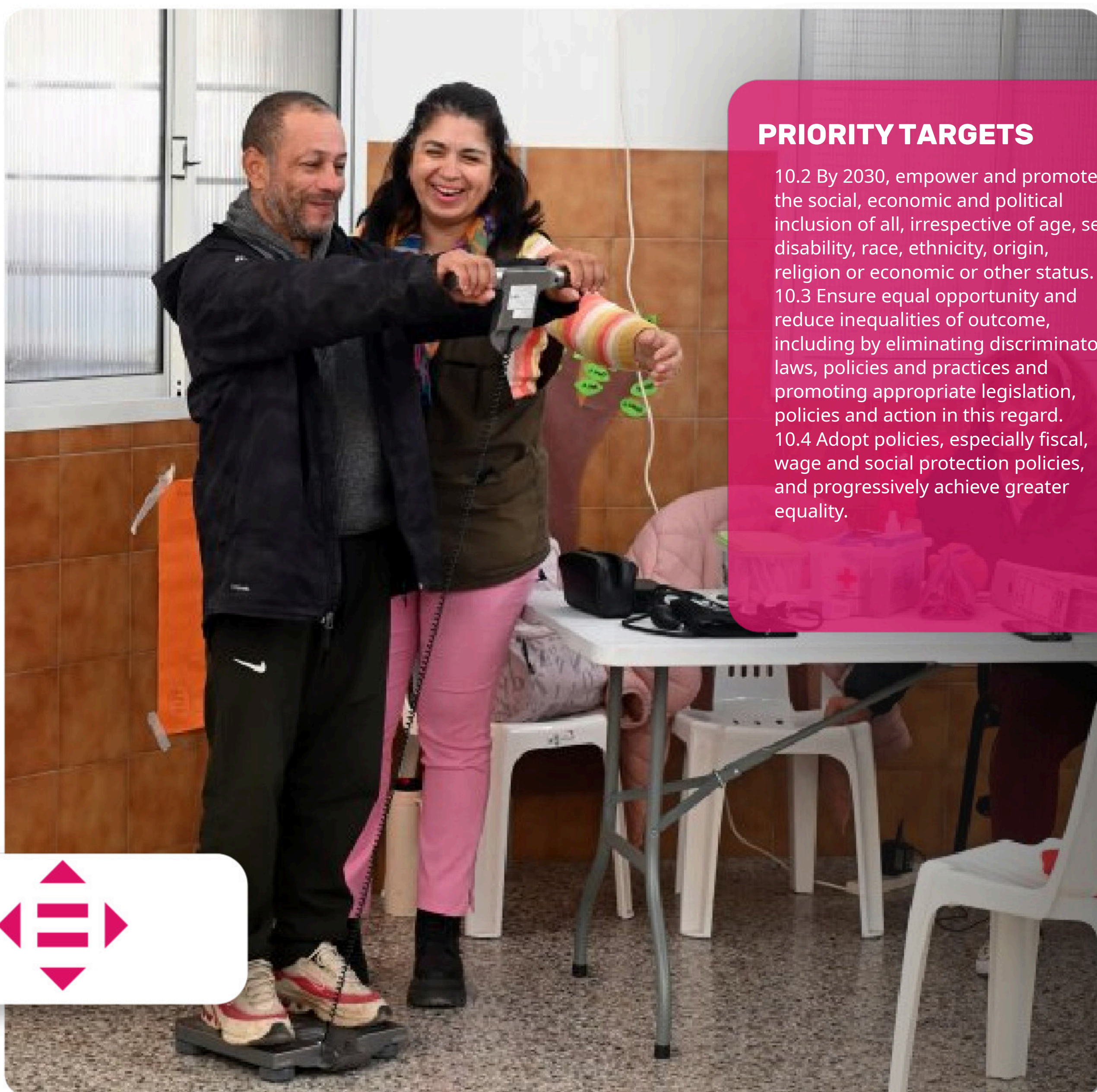
In Santa Fe, progress towards SDG 10 is primarily linked to initiatives led by the General Secretariat and the Secretariat of Social Policy. Their policies promote social inclusion, ensure equal opportunities and strengthen protection for people and groups in situations of greater vulnerability. Key initiatives include Santa Fe Barrio, mobile municipal services and offices, assistance for people experiencing homelessness, the Household Economy Support Programme and the work of the Directorate for Older Persons.

PRIORITY TARGETS

10.2 By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status.

10.3 Ensure equal opportunity and reduce inequalities of outcome, including by eliminating discriminatory laws, policies and practices and promoting appropriate legislation, policies and action in this regard.

10.4 Adopt policies, especially fiscal, wage and social protection policies, and progressively achieve greater equality.





1 TEMPORARY ACCOMMODATION SERVICES

Temporary accommodation services are a municipal policy providing shelter, protection and comprehensive support to people experiencing homelessness. Their purpose is to ensure access to basic rights and promote autonomy and social integration through interdisciplinary care that goes beyond immediate assistance and supports people in building new life pathways.

This policy primarily strengthens social protection services for people facing multiple forms of vulnerability and promotes their progressive integration through access to services, professional support and opportunities for personal development.

The main facility operates at Casa Beata Clara Bosatta, where the Municipality provides overnight accommodation, meals, hygiene facilities and professional support. In August 2025, it incorporated the Social Integration Centre (CIS), adding a year-round day centre and consolidating a new approach to care. Since implementation, the facility has provided accommodation and comprehensive support to an average of 60 people per day. It has 65 places, with a high turnover of users.

In addition to accommodation, activities to strengthen autonomy, social inclusion and work-related skills are provided in coordination with different municipal departments. An estimated 300 people have received training so far in 2026.

An average of 250 meal portions are distributed each day. Of these, 200 provide breakfast and dinner for people staying at the temporary accommodation facility, while the remainder are distributed directly to people experiencing homelessness during night-time outreach rounds across the city.



2

SANTA FE BARRIO PROGRAMME



 **+30**

Interventions in different
neighbourhoods across the city

 **24**

Green spaces improved and
6 new public squares created

 **35**

“La Muni Cerca” outreach
operations with 20 municipal
departments

Santa Fe Barrio is an innovative, resident-centred neighbourhood improvement policy. It brings together actions to improve local infrastructure, community relations and neighbourhood identity. Its main objective is to improve residents’ living conditions through their participation in designing and implementing interventions that respond to each neighbourhood’s specific needs.

The first stage assesses existing conditions and identifies residents’ main concerns and needs. The second implements an improvement plan with practical solutions to the neighbourhood’s specific problems. More than 20 government departments contribute to an integrated, evidence-informed approach, prioritizing efficient use of resources to improve local conditions and address the needs expressed by the community. The final evaluation stage uses a neighbourhood survey to measure residents’ satisfaction with the work carried out. A field team also visits homes door to door to provide accurate information on the different activities, ensuring that residents are informed about the measures taken.

Since its launch in 2024, Santa Fe Barrio has consolidated a comprehensive, place-based intervention strategy across the city, reaching 34 neighbourhoods to date. Activities include road maintenance through grading of unpaved streets in 12 neighbourhoods and asphalt patching in seven. A total of 1,064 street blocks have been improved with crushed-stone surfacing in 24 neighbourhoods. Drainage ditches have been cleaned in 19 neighbourhoods, pruning and vegetation clearance carried out in 24, and 24 deteriorated green spaces improved. Six new public squares have been created on sites previously used for small illegal dumps.

A further 30 workshops and community activities have been held, including training, talks and awareness-raising. In response to needs identified through dialogue with residents, Santa Fe Barrio also carried out 35 “La Muni Cerca” outreach operations in coordination with 20 municipal departments. These activities brought decentralized services to green spaces and premises made available by neighbourhood institutions. “La Muni Cerca” (“The Municipality Close to You”) brings municipal offices and services into each neighbourhood: CPR and first aid training; free pet neutering, vaccination and deworming provided by IMUSA; sports, play and recreation; health promotion; and preventive environmental action. These services seek to ensure equitable access to administrative procedures, advice and government initiatives.



SDG 11 SUSTAINABLE CITIES AND COMMUNITIES



47 stations are distributed across the city, with more than 200 bicycles available for use.



63,000 active users are registered on the Las Bicis app. Since its launch, 650,000 trips have been made across the city.



59.8 kilometres of dedicated cycle lanes and cycle paths strengthen sustainable mobility in the city.



5,810 land regularization title deeds have been issued, securing formal housing tenure for families in Santa Fe.



More than 10,000 families in different parts of the city have been reached since the programme began.

SDG 11 SUSTAINABLE CITIES AND COMMUNITIES

Make cities more inclusive, safe, resilient and sustainable

Cities represent the future of how people live worldwide. The global population reached 8 billion in 2022, and more than half now live in urban areas, a share projected to reach 70% by 2050. Many cities, however, are unprepared for this rapid urbanization. Housing, infrastructure and services cannot keep pace, creating problems that ultimately affect everyone, including inequality, insecurity, pollution and deteriorating health.

In Santa Fe, Goal 11 is particularly relevant to ensuring equitable access to adequate housing and urban living conditions, improving urban mobility, protecting cultural and natural heritage, and strengthening risk management policies for hydrometeorological events. It requires a cross-cutting approach, linking the work of different municipal departments through a shared vision of an inclusive, safe, sustainable and resilient city.

PRIORITY TARGETS

11.1 By 2030, ensure access for all to adequate, safe and affordable housing and basic services and upgrade slums.

11.2 By 2030, provide access to safe, affordable, accessible and sustainable transport systems for all, improving road safety, notably by expanding public transport, with special attention to the needs of those in vulnerable situations, women, children, persons with disabilities and older persons.

11.4 Strengthen efforts to protect and safeguard the world's cultural and natural heritage.

11.5 By 2030, significantly reduce the number of deaths and the number of people affected and substantially decrease the direct economic losses relative to global gross domestic product caused by disasters, including water-related disasters, with a focus on protecting the poor and people in vulnerable situations.





1

LAS BICIS PROGRAMME

 47 Stations across the city with more than 200 bicycles available	 63,000 Active users on the Las Bicis app	 59.8 Kilometres of cycle lanes and paths supporting sustainable mobility
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The municipal public bicycle system, “Las Bicis”, promotes more sustainable, accessible, healthy and safe urban mobility through a free bicycle service. A network of strategically located stations expands transport options, encourages low-emission mobility, reduces reliance on private vehicles and promotes healthier travel habits.

The system operates through a mobile app that allows users to register, check availability, take a bicycle from any station and return it near their destination. The bicycles were specially designed for public use and are equipped with GPS, a solar panel, lights, an alarm, an electronic lock, reflectors and vandal-resistant components for safe and efficient use. Station locations are planned on the basis of usage statistics, analysis of main trip origins and destinations, local conditions and ongoing dialogue with users, enabling coverage to expand progressively into new neighbourhoods.

The initiative helps ensure access to a public transport system that strengthens urban connectivity and expands mobility opportunities for students, workers and other users. It also supports a more inclusive and resilient city by incorporating spatial planning, accessibility and environmental conservation.

Since its launch in 2023, the system has grown steadily in both coverage and use. It now has 47 stations, more than 200 bicycles, coverage equivalent to 30% of the urban area and 63,000 active users.

A total of 650,000 trips have been made across the city since implementation began. The city also has 59.8 kilometres of cycle lanes and paths, with additional sections in the final stages of construction. This strategic infrastructure supports the objective of expanding the system’s reach in the coming years.

Santa Fe Hábitat Agency



+5,000

Title deeds issued, securing formal housing tenure for Santa Fe families



+10,000

Families reached across the city since implementation began



37

City neighbourhoods upgraded

2

LAND TENURE REGULARIZATION PROGRAMME

The Land Tenure Regularization Programme, led by the Santa Fe Hábitat Agency, is a public policy to secure access to housing and strengthen the right to the city for families living in informal urban settlements on municipally owned land. By issuing deeds transferring ownership free of charge, it provides households with legal security, supports urban integration and helps build more inclusive and sustainable neighbourhoods.

The initiative facilitates access to secure housing for families in vulnerable situations, strengthens land-use planning and promotes social and urban integration processes that improve living conditions and full access to the city.

The programme serves individuals or families occupying municipal property as their sole, permanent home, who can demonstrate actual, open, peaceful and uninterrupted possession, own no other property and lack sufficient resources to meet their housing needs independently. Its technical and administrative stages include an occupancy survey,

a socioeconomic assessment, the issue of occupancy certificates, the signing of preliminary sale agreements and, finally, the execution of title deeds through the Municipal Notarial Office. The entire process is free of charge under a cooperation agreement with the Association of Notaries of the Province of Santa Fe, First District. This pro bono arrangement expedites the preparation of deeds, simplifies administrative procedures and strengthens transparency in the regularization process.

Since its launch in 2009, the programme has been maintained for 16 years, becoming one of the city's most consistent and uninterrupted public policies.

Over this period, 5,810 title deeds have been issued, securing formal housing tenure for thousands of families, and 37 neighbourhoods and urban areas have been upgraded. The land-use regularization process has reached 10,000 families in different parts of the city since implementation began.

These actions reflect the Municipality's commitment to a more inclusive city, where legal security of housing tenure is fundamental to reducing vulnerability, strengthening community ties and improving residents' quality of life.





SDG 13 CLIMATE ACTION



17,000 streetlights are planned for replacement with LED technology in different parts of the city.



85 neighbourhood association areas are expected to be reached, extending the benefits of modernization across the city.



5,700 trees were distributed across the city's public spaces.



80% of the trees are native species, selected in line with the tree-planting criteria established for different parts of the city.



72 of the 190 public spaces identified in the city have received interventions to increase vegetation cover.

SDG 13 CLIMATE ACTION

Take urgent action to combat climate change and its impacts

Addressing climate change is one of the main challenges for urban planning and management. In Santa Fe, it is particularly important because of the city's relationship with the Paraná and Salado rivers and its exposure to high river levels, heavy rainfall, flooding, storms, heatwaves and other hydrometeorological events.

Municipal climate policy responds through adaptation, mitigation, weather monitoring, water-related risk management, green infrastructure, environmental education, waste collection and recycling.

PRIORITY TARGETS

13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters.

13.3 Improve education, awareness-raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction and early warning.



1

SANTA FE LED PROGRAMME



 **+17,000**

Streetlights planned for
replacement across the city

 **85**

Neighbourhood association
areas expected to be reached

 **2,000**

Streetlights already replaced
in different parts of the city



As part of its policies on climate change mitigation, energy efficiency and responsible resource use, the Municipality of Santa Fe is implementing the LED Lighting Modernization Plan. This strategy progressively transforms the public lighting system and aims to equip 100% of the city's streetlights with LED technology within 18 months.

The initiative replaces conventional sodium and mercury lamps with more energy-efficient LED technology, delivering the required lighting levels with lower electricity consumption. Modernizing public lighting is therefore a practical climate change mitigation measure: reducing lighting-related energy demand helps lower greenhouse gas emissions associated with energy generation and consumption.

Modernization began in March 2026 and covers a total of 17,150 streetlights. So far, 2,297 have been replaced. The programme is expected to reach 85 neighbourhood association areas, progressively extending the benefits across the city.

In addition to improving energy efficiency and reducing the environmental impacts of electricity consumption, public lighting modernization brings further benefits to urban infrastructure and surroundings. Better lighting encourages the use of public spaces and a greater sense of ownership of them, while supporting more efficient and sustainable municipal services.

2

URBAN TREE AND GREEN INFRASTRUCTURE PLAN

Climate action in Santa Fe extends beyond reducing emissions or addressing climate change as an environmental phenomenon. It encompasses a comprehensive strategy for urban resilience, water-related risk management, climate adaptation, green infrastructure and environmental education. This approach integrates climate considerations into urban planning and management, strengthening the city’s ability to anticipate, respond to and recover from extreme events.

Within this framework, the Urban Tree Plan is one of the Municipality’s principal green infrastructure initiatives. It progressively expands and improves the city’s vegetation cover through spatial planning that considers pavement and public-space characteristics, each area’s needs, and the selection of species suited to local urban and environmental conditions.

Tree-planting activities reached 58 neighbourhoods across the city’s eight districts, prioritizing areas with the greatest needs, including those with requests recorded through the Citizen Service System (SAC). Approximately 5,700 trees were added to public spaces, with distribution varying according to each neighbourhood’s characteristics and available green spaces. Species selection is another important component of the green infrastructure strategy.



Approximately 80% of the trees planted are native species, including those locally known as algarrobo blanco, timbó, laurel, curupí, aguaribay, guayabí, ceibo, cina cina, espinillo, ubajay and ñangapirí. The remaining 20% are non-native species, such as chivato, fresno, pezuña de vaca and guarán. This composition reflects, among other factors, the availability of stock from the municipal nursery and the tree-planting criteria established for different parts of the city. Trees provide shade, help moderate urban temperatures, improve environmental quality and regulate rainwater, relieving some of the pressure on conventional drainage systems. These benefits are particularly important in a city exposed to extreme temperatures and heavy rainfall.

A total of 190 green spaces requiring tree planting were identified, of which 72 have already received interventions. This allows resources to be directed progressively towards areas with the greatest need for vegetation cover. The Urban Tree Plan thus positions green infrastructure as a complementary tool for addressing Santa Fe’s specific environmental challenges.

Secretariat of Urban Management and the Environment





SDG 17 PARTNERSHIPS FOR THE GOALS



More than 25 international networks and organizations and over 50 cooperation projects connect the city with opportunities and technical assistance.



Partnerships mobilize knowledge, technical assistance, funding and institutional capacities for different municipal departments.



In 2025, the city carried out 8 international missions, hosted 7 incoming missions and held 6 international events, alongside training and exchanges.



Santa Fe took on 5 leadership responsibilities for 2025-2027 and advances regional projects with cities including Montevideo, Quilpué and Porto Alegre.



Governments, universities, the private sector and civil society organizations work together to generate projects, knowledge and initiatives related to the 2030 Agenda.

SDG 17 PARTNERSHIPS FOR THE GOALS

Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development

Achieving the Sustainable Development Goals requires institutional capacities, technical and financial resources, quality information and mechanisms for coordination among multiple stakeholders. Local implementation of the 2030 Agenda therefore depends both on direct municipal action and on the Municipality's ability to build partnerships with other levels of government, international organizations, universities, businesses, civil society organizations and local government networks.

PRIORITY TARGETS

- 17.6 Enhance North-South, South-South and triangular regional and international cooperation on and access to science, technology and innovation and enhance knowledge-sharing on mutually agreed terms.
- 17.16 Enhance the Global Partnership for Sustainable Development, complemented by multi-stakeholder partnerships that mobilize and share knowledge, expertise, technology and financial resources.
- 17.17 Encourage and promote effective public, public-private and civil society partnerships.
- 17.18 Strengthen statistical systems and data production.



1 INTERNATIONAL COOPERATION PROGRAMME

The Agency for Cooperation, Investment and Foreign Trade (ACICE) is one of the Municipality's main institutional platforms for implementing SDG 17. As a specialized agency with administrative and financial autonomy, its objectives include connecting Santa Fe with the rest of the country and the world, attracting investment, managing projects and coordinating action with public and private entities.

This cross-cutting role enables municipal policies on health, employment, inclusion, urban sustainability and climate action to benefit from technical assistance, exchanges of experience, external funding and institutional cooperation.



+ 25

International networks
and organizations



+ 40

Cooperation projects since
the start of the
administration



+ 40

Activities linking the public
and private sectors



SANTA FE METROPOLITAN COMMITMENT TOWARDS 2040 ILPES/ECLAC - ECAM/MCSF

Challenges involving waste, mobility, infrastructure, employment, logistics and productive development extend beyond the city's administrative boundaries. The Santa Fe Metropolitan Commitment towards 2040 is an initiative for cooperation across jurisdictions to build a shared agenda for the metropolitan area.

The launch brought together more than 150 people, including 19 metropolitan authorities. The initiative involves the 27 municipalities and communes that make up ECAM and seeks to establish a sustained planning framework through to 2040.

Its contribution to SDG 17 lies in creating shared governance mechanisms for problems requiring coordination across jurisdictions. The process takes place under a cooperation agreement between ECLAC* and the Municipality of Santa Fe (MCSF).

*Economic Commission for Latin America and the Caribbean - United Nations

MERCOCIUDADES | SOUTH-SOUTH COOPERATION | LIGHTHOUSE CITIES FOR SUSTAINABLE DEVELOPMENT

The Ciudades Faro del Desarrollo Sostenible project (Lighthouse Cities for Sustainable Development) is a practical example of South-South cooperation led by Santa Fe in partnership with Montevideo and Universidad Nacional del Litoral. The initiative was selected by the Mercociudades South-South Cooperation Programme, making it eligible for funding of up to USD 10,000, covering no more than 50% of the total project cost.

In September 2025, Santa Fe and Montevideo promoted a declaration renewing local commitment to the 2030 Agenda. During 2026, the project continued to develop activities related to Voluntary Local Reviews and exchanges of experience among local governments.

The project also includes an educational component through ODS en las Escuelas (SDGs in Schools), aimed at secondary school students. It seeks to raise young people's awareness of the city's priority goals and encourage their participation in building sustainable communities.



2 FOREIGN TRADE PROGRAMME

During the reporting period, ACICE's Foreign Trade Unit carried out activities to strengthen the international engagement of the city's productive sector and support Santa Fe businesses in accessing national and international markets.

A total of 43 activities were carried out: 32 training activities and business support programmes, such as Primer Exportador (First-time Exporter), and 11 business matchmaking rounds. These activities provided tools and knowledge related to foreign trade, facilitated access to information and internationalization opportunities, and created spaces for businesses to connect with potential trading partners.



CLOSING REMARKS

For the City of Santa Fe, the 2030 Agenda is a strategic framework for guiding public policy through an integrated approach that connects economic development, social inclusion, environmental sustainability and institutional strengthening. Since presenting its first Voluntary Local Review in 2022, the provincial capital has made steady progress in incorporating the Sustainable Development Goals (SDGs) into the design, implementation and evaluation of public interventions, consolidating a model of governance aligned with global priorities.

Guided by the principle of leaving no one behind, this Second Voluntary Local Review documents concrete achievements in priority areas of local development. These include expanding access to health care across the city, strengthening employability, and supporting entrepreneurship and productive initiatives. It also highlights comprehensive support for people in vulnerable situations, improvements to neighbourhood living conditions and the promotion of sustainable urban mobility, alongside cross-cutting policies for climate resilience, risk management and green infrastructure. These are fundamental pillars given the Municipality's particular social, environmental and geographical characteristics.

This localization process has also strengthened participatory governance and strategic partnerships. Through the Agency for Cooperation, Investment and Foreign Trade (ACICE), the city coordinates efforts among municipal departments, the private sector, academia and civil society organizations. Active participation in international networks and multilateral forums strengthens technical capacity, facilitates access to funding and gives the local agenda a stronger global presence. The review therefore goes beyond accountability to serve as a living tool for planning, transparency and collective learning.

Looking ahead, implementing the 2030 Agenda offers opportunities for institutional learning and for consolidating the changes already under way. A priority is to further mainstream the SDGs in internal planning processes, supported by the continuous strengthening of local information and statistical systems. Increasingly accurate, geographically disaggregated data are essential to identify disparities within the city and support evidence-based decisions.

The future agenda also calls for stronger social and spatial inclusion to ensure equitable access to infrastructure, housing and employment opportunities. Environmental priorities require the continued integration of water-related risk management, climate adaptation and sustainable mobility into long-term urban planning. Progress towards these aims depends above all on stronger multilevel partnerships, with coordinated work among different levels of government, international organizations and the community to ensure the economic and technical sustainability of Santa Fe's strategic projects.



Municipalidad
de Santa Fe



SECOND VOLUNTARY LOCAL REVIEW

City of Santa Fe

2026 Edition

